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TOTAL CONSCRIPTION!

Your
QUESTIONS ANSWERED

TECHNOCRACY
INC.

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THE conflict of world events compels the United States and Canada to install the designed direction of the strategy of Total War.

This designed direction of national operations cannot be attained if the countries of America permit business and party politics to dominate their social mechanisms.

The structure of North America demands that we North Americans abandon the haphazard conflict of private and group interest in order that we may win this war and thereby defeat the enemies of America and win the peace.

We cannot achieve a fighting national morale and internal efficiency while some citizens gain wealth and economic advantage in war prices, war profits, war wages, and war racketeering through the spilling of the blood of other citizens in defense of the country.

THEREFORE, Technocracy proposes that the Governments of the United States and Canada shall conscript the Men, Machines, Materiel and Money of their nations—with national service from all and profits to none.

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Your Questions Answered

PART I: NATIONAL OPERATIONS

1 Why Is Total Conscription Necessary?

THIS IS ADDRESSED to the citizens of United States and Canada. Our enemy in World War II is the armed might of world fascism. Unless this might is defeated in battle, fascism will be imposed from *without* on North America; and unless the fascism within our own national systems is liquidated, we may have fascism imposed from *within* even though we are victorious on the battlefields.

World War II has produced a technological revolution on this Continent which has changed the entire basis of our society. We cannot continue with the magnitude of total war nor cope with the problem of the peace unless we introduce a total mobilization in United States and Canada competent to operate the totality of our enormous productive mechanism in both war and peace.

Technocracy, as a non-profit membership organization with members in both the United States and Canada, is presenting to the people of both countries a solution and a designed direction which may be installed by the governments of each country respectively as sovereign entities whose geographical position as friendly neighbors impels them toward a similar destiny.

Technocracy submits that the stress of total war and the impact of peace will compel the people of the United States

and Canada acting through their respective governments to install the total conscription of Men, Machines, Materiel, and Money—with national service from all and profits to none. Total War and the peace will demand total mobilization of all resources, all skill, and equipment of North America.

Total Conscription is necessary, not because Technocracy advocates it, but because this is a Total War, and a technological revolution. These facts demand that we North Americans do more than voluntary participation in our national economies. America has not yet mobilized its resources, has not yet adopted a scientific, designed direction. America will not attain this designed direction as long as it permits business, party politics, labor, farm bloc, and thousands of other conflicting group interests to dominate the administration of the war in divided and voluntary operations.

Conflicting private and group interests must be submerged and replaced by compulsory national service. We must abolish production for profit at a price and substitute in its place the engineering design of production for the strategy of a total war offensive.

United States and Canada cannot achieve a high morale and internal efficiency when some citizens gain wealth

and *economic advantage in war prices, war profits, war wages, and war racketeering while other citizens are spilling their blood in defense of the country.* The men who give up their lives are conscripted to do so; the rest of us must be

conscripted into national service even as those who have died. We could do this by freely adopting a plan of *total* mobilization—with national service from *all* and profits to *none!* Who can say that he deserves more!

2 What Does Total Conscription Include?

TOTAL CONSCRIPTION is a designed national operation. It is specific. It includes the Men, Machines, Materiel, and Money of the nation. Some programs of so-called total conscription advocate merely conscription of people; others contain loose statements about capital and labor. But if there is conscription of people, as there will be, the **Government** must also conscript the tools they use. The Governments of the United States and Canada must mobilize *all* the

factories, *all* the equipment, and *all* of the buildings used in production, distribution, and services as well as the people. They must also conscript or 'freeze' the *entire* financial, corporate wealth of the nations for the duration. The four 'Ms'—Men, Machines, Materiel, and Money are necessary for complete national mobilization. All United States and all Canada each will comprise coordinated unit operations—each closely integrated with the other.

3 How Can Total Conscription be Installed?

TOTAL CONSCRIPTION can be installed only by the Governments of the United States and Canada. To preserve national unity and stability it will have to be inaugurated constitutionally by the duly elected government in each country. Total Conscription can be installed under the provisions of the Constitution in the United States and under the laws and the British North America Act of Canada. This is the only way that Total Conscription can be installed in the United States and in Canada.

Technocracy is sponsoring this program in both United States and Canada so that the people may be cognizant of **the effect which the march of world**

events is having on the internal operations of this Continent. Technocracy's analysis of the physical operations of the North American Continent has shown that each country and this Continent is capable of a production far beyond our present efforts provided that the physical operations are organized scientifically under technological direction.

The people of America must realize the need for such a program in order that they **may** exercise their prerogative as citizens in bringing such a program before their Government. The pressure of physical events has made Total Conscription necessary; an informed public can demand and achieve its adoption.

4 What Does 'Conscription of Men' Mean?

ALL EFFECTIVES, male and female, between the ages of 18 and 65, shall be conscripted by the Government for national service.

The demands of the war and the post-war reorganization of society will require that people be assigned to socially necessary work. This will demand the conscription of men and women as much as the war of the battlefields.

All able citizens will thus be in the direct service of the nation whether they

are in the armed forces or in civilian activity. Those in the Armed Forces will be under command of the Armed Forces as now. Those in manufacturing and other civilian services will be under the direction of the technological command in which they serve.

It is to be noted here that this is not merely a *labor conscription* program. Technocracy is opposed to the conscription of Labor alone. This program includes manpower, but only as one phase.

5 What Does 'Conscription of Machines and Materiel' Mean?

ALL OF THE EQUIPMENT and physical facilities of production, transportation, communication, and mining will be placed under national direction to work unhampered in the war effort. Technocracy's design of Total Conscription therefore requires that the Governments of the United States and Canada conscript for the duration and for six months thereafter *all* of the equipment and physical facilities used by the nation. This includes the equipment and physical facilities of:

- a. Rail, truck, bus, water, and air transportation.
- b. Telegraph, telephone, and radio communication.
- c. Public utilities and power production and transmission.
- d. The manufacturing industries.
- e. The oil wells and refineries.
- f. Mines and mining operations.

The Treasury Department would issue

certificates of deposit showing the equity of corporations and individuals in the property conscripted. All of the financial transactions and bookkeeping records of the corporations engaged in these activities would be 'quick frozen' for the duration and they would cease to operate as private corporate enterprises engaged in producing for profit at a price. They would all become national 'arsenals' of total war producing the requirements of the nation.

The *materiel* consists of the apparatus and supplies of an organization as distinguished from its personnel. Included in materiel are all of the manufactured supplies, foodstuffs, clothing, and raw materials necessary for carrying out any given operation or series of operations.

Under Total Conscription the title to all materiel (whether originating from agriculture, mining, manufacturing, the forest, or the sea) shall be transferred to the respective Government before it can be shipped by any common carrier—rail, truck, air, or marine.

6 What Does 'Conscription of Money' Mean?

THE CONSCRIPTION of money means the suspension of all corporate financing, buying, selling; the suspension of profits, interest, rent, dues, taxes; and the freezing of the financial operations of states, provinces, counties, and municipalities.

When all manpower and all plant facilities have been conscripted in the service of the nation in preference to private or group interest it is automatically necessary to suspend all ordinary financial transactions. Therefore, all dividends, profits, interest, rents, taxes, union and other dues would be suspended for the duration and a moratorium would be declared on all debt and litigation. In other words business would be 'quick frozen' in the status quo.

The Governments of the United States and Canada would conscript all corporate wealth and its attendant institutions such as banks, trusts, and insurance companies. Monetary wealth would be frozen.

The States, provinces, counties, and municipalities would remain as political units, but their financial status would

be 'quick frozen' for the duration.

To ensure the continued operation of functions performed by the various states, provinces, counties, and municipalities the federal Governments would have to assume all of the financial indebtedness and obligations of the states, provinces, counties, and municipalities. The federal Governments in return for assuming such financial obligations, would arrogate to themselves power of levying all taxes which are now levied by them. The powers of taxation thus assumed by the federal Governments would then remain dormant for the duration owing to the general suspension of all taxes.

Conscription of money would not mean that people's bank accounts and savings would be taken from them. These, too, would be frozen for the duration to be returned intact, but this would not deprive anyone of security or a livelihood in the interim, for the government would assume this responsibility for every resident of the nation, thus freeing every citizen for the one big job.

7 How Would Business be Conducted?

NO BUSINESS would be conducted in the sense that we now consider business. We cannot conduct a total war with 'business as usual' and if we stop to think, we see that we cannot conduct a total war with the methods of business at all.

Total Conscription would call for the suspension of all so-called 'business' activities as outlined in the previous question.

There would be no markets and competitive trading—no buying, selling, or government purchasing from corporations and individuals. The title to all materials, whether originating from agriculture, mining, manufacturing, the forest, or the sea would be transferred to the federal Governments before being shipped on any common carrier. This means that individual corporate purchasing and government purchasing

from private corporations will be replaced by mass government purchase (allocation or requisition). This can be reduced to the simple formula: that every purchase order is for the full 30-day operation-output of mine, factory, mill, etc.

This would eliminate the tremendous flood of purchase orders, shipping bills, invoices, checks, drafts, contracts, and general red tape involved in every bullet, gun, tank, and plane, and—in postwar projects to come.

Individual and corporate enterprise

must suspend their privileges for the duration of the war period if the nation is to survive, just as all blocs and pressure groups must suspend their privileges for the welfare of the nation as a whole. This program is not directed against corporate enterprise, and it is not directed against labor or any other special interest group; it is directed toward the security of the nation. No conscription of manpower in America can be either equitable or efficient if corporate enterprise is not likewise conscripted.

8 How Will Production and Distribution be Carried On?

THE PHYSICAL facilities of rail, bus, water and air transportation; telegraph, telephone, and radio communications; power production and transmission; manufacturing; oil wells and refining; and the mines *are the collective technology by which North America produces.*

Each of these functions will become coordinated, not under a political bureaucrat, but under the operating heads of the industry itself. A technological command of each industry will be appointed by the Commander-in-Chief of each nation to coordinate and conduct operations of each sequence whether it be transportation, steel production, or the manufacture of planes.

Production and distribution will be carried out by these functions on the basis of the production orders received by them. These production orders will be blanket output orders with the necessary technical specifications, but without the price tag. Such a system of operations will make it possible to run the entire productive plant at full load factor—24 hours a day, 365 days a year.

Under present practices ten thousand purchasing orders might be sent to a large cement company within 30 days by two thousand different contractors for building the structures required by the war program. Under Technocracy's proposal the entire output of the cement plant is purchased on a blanket output purchasing order for a 30-day period. This blanket, operation-output purchasing order would eliminate the tremendous issuance of purchase orders, contracts, subcontracts, shipping bills, invoices, government checks, and stops and starts in production.

All production under such a government mass purchasing order of bulk materials and manufactured goods will be shipped to Regional Commodity Terminals accurately located at transportation centers and producing centers throughout the country and at seaboard. These Commodity Terminals then become the reserve materiel banks of the United States and Canada.

No shipments of materiel, whether by land, sea, or air, would be shipped to

individual consignees. It is consigned to materiel banks in specific Commodity Terminals. All materiel for consumption in the area of a Commodity Terminal is consigned from the materiel bank of the Commodity Terminal to the ultimate consumer either for direct con-

sumption, for further manufacturing process, or for shipment to the battle areas.

All production and distribution would become, in effect, one gigantic Continental Service of Supply for the Armed Forces and the civilian population.

9 How Will Importing and Exporting be Controlled?

THE TOTAL CONSCRIPTION Victory Program provides that the Government shall conscript all of the physical facilities and equipment of all export and import corporations, and that the Governments of the United States and Canada be the sole importers and exporters.

These facilities include shipping, all of which will be taken over and operated as national Merchant Marine services thus enabling the Governments to secure more thorough control of shipping and achieve maximum efficiency through

the allotment of cargo space. Private trade in the face of a global supply problem must cease.

As the Governments will be the sole importers and exporters the importing and exporting of commodities merely for a profit will cease and trade will be limited to commodities essential to the war effort. The Lend-Lease operations of the Government in supplying our Allies in this total war can therefore be conducted more effectively than ever before.

10 What Becomes of Patents?

TOTAL CONSCRIPTION provides that the United States and Canada shall now conscript immediately all patents, inventions, and processes extant in the national domains whether of domestic or foreign ownership.

This clause of Total Conscription, like many others, has already been contemplated by the U. S. Government. In April 1942, a bill was presented in Congress that was described as 'a selective service act drafting patents.' The bill provides that during a war the President may acquire patents 'by donation, purchase, or taking.'

A vast potential lies unused.

It is estimated that there are at least 61,000 enemy-owned patents registered in the United States—in addition to the hundreds of thousands of patents owned outright by citizens of this country.

These patents cover thousands of inventions and processes indispensable to war production and many of them are withheld from full use through patent restrictions. The only method whereby these processes may be released fully to the service of the nation is by a total conscription of all patents, foreign and domestic, for the duration and six months thereafter and the suspension of all royalties for that period.

11 Could We Send Money Abroad?

No. In order to maintain control of public purchasing power and because of the fact that the Government would be the sole importer and exporter the transfer of funds abroad would have to cease for the duration. Total Conscription therefore provides, as a stabilization measure, that United States and Canada shall prohibit the transfer of purchasing power in the form of currency, notes, drafts, or money orders by all corporations and residents of United States

or Canada to a corporation or resident of any alien country. It is to be noted particularly at this point that the transfer of Lend-Lease supplies to our Allies will not be restricted in any way, nor will the importing of necessary supplies be hindered. These activities will be carried on by the nation as functions of supply for the world-wide battlefield and, furthermore, the many restrictions now placed on such movements will be removed.

12 Will Total Conscription Stop Inflation?

TECHNOCRACY proposes Total Conscription as a national system of rationing control of all flow lines of goods and services as the only solution to the control and simplification of our war effort and to provide a guaranteed standard of living at a frozen price level.

The standard of living and a price level can be controlled in only one way, *i.e.*, through the complete control of all national flow lines of goods and services. Before the United States entered the war and when the threat of inflation seemed far away Technocracy stated that prices could not be controlled by legislation, free markets, priorities, or unlimited individual corporative purchasing. One of the principle functions of Total Conscription is the control of the standard of living and the price level through control of national flow lines. Today, price inflation is under way in U. S. despite gallant efforts of the Office of Price Administration and successive legislation.

If prices, rents, profits, and wages are permitted to rise, as they are doing

steadily, then the cost of living automatically soars with them. Wages cannot be frozen unless rents and the prices of services and materials are also frozen. The present policy of fixing a price ceiling for many materials slightly higher than the previous price level in reality only provides a greater price spread for the handlers of those materials and is thus practically a guarantee of greater profits than at the old prices. Ceilings are constantly having holes punched through them. Total Conscription would conduct the war and postwar operations of United States and Canada without new debt, inflation, black markets, unemployment, racketeering, and profits; not by regulation but by suspension.

Under Total Conscription the Government would control all materiel flow lines by having title to all materials, thus eliminating all buying, selling, and corporative purchasing and the resulting upward fluctuation of prices. In the consumer goods field the process of supplying all citizens with a high standard sub-

sistence allocation of food, clothing, and medical care would guarantee the stand-

ard of living and remove the inflationary process of rising costs.

13 What Will Happen to the War Profiteers?

AS TOTAL CONSCRIPTION will eliminate profits, fees, and commissions no citizen will get rich through the spilling of the blood of other citizens in defense of their country. The scientific operation of our war economy would automatically eliminate such features. It is inevitable that in the rapid spending of billions of dollars per month there will be innumerable cases of excessive and unwarranted prices charged for materials of war. The Price System operates on the basis of charging whatever the traffic

will bear, and war is always a golden opportunity for the chiseler. From a strictly physical standpoint such practices do not make for efficiency and constitute a drag on production. Spokesmen for the Canadian Manufacturers Association and the National Association of Manufacturers will say that the profit motive must remain as an incentive to produce. Is this the measure of patriotism? Did the boys in the Solomon Islands and at Dieppe demand a percentage on each bullet and a bonus for their blood?

14 What Is My Obligation as a Citizen?

IN TOTAL WAR it is 'all for one and one for all.' Before we can mobilize civilians, we must adopt a clearly expressed social responsibility; before we can fully engage our great technology both the people and the Governments of the United States and Canada will have to assume a new obligation—a *new contract of citizenship*.

On the one hand, the Governments of the United States and Canada will be responsible for every resident of the national domain. Total Conscription requires that the Government provide sustenance and security to all of its citizens—food, clothing, shelter, medical care, and a national scale of pay.

On the other hand, the people of the two countries must contract to serve the national interest to the exclusion of their own interests for this period of crisis.

This new obligation means that the people of North America freely surrender for the duration their right to conduct business, their right to collective bargaining, their right to charge prices, their right to create debt, their right to be free to chisel their fellow men. They must adopt national service as their part of the contract of citizenship.

The man in the Armed Forces has already surrendered these rights. He cannot get rich, he cannot bargain with his commander, he cannot strike, he cannot buy and sell the implements he uses.

America will have to adopt compulsory national service in place of selling the war to big business, selling it to the labor unions, selling it to the farmers, selling it to finance capital, and selling it to the public through various forms of economic bribery. The men who do the

fighting are in national service now and Technocracy contends that such national

service must become the permanent national duty of all North Americans.

PART II: PEOPLE AND TOTAL CONSCRIPTION

15 What Will Everyone Be Paid?

TOTAL CONSCRIPTION provides that all citizens shall serve on the same basis or scale of pay as the Armed Forces. All citizens will be placed on the same standards of food, clothing, and medical care as the Armed Forces.

As the same scale of pay which applies to the Armed Forces will apply to civilians alike, no executive or manager will receive more than a general, and no one will receive less than a private. The standards of food, clothing, and medical care will be identical throughout Canada and United States regardless of rank or social position.

All non-employable dependents such as wives with children, invalids, the aged, and the children will receive the same allowance. The allowances will be identical in United States and Canada regardless of rank or social position.

In all cases, the pay, food, clothing, and medical care, and the allowances will be the same for civilian operatives as for the Armed Forces. The subsistence requirements of the nation would be measured and determined in advance so that malnutrition will be eliminated and adequate medical care provided for all.

There will be those, now deriving excessive profits and excessive wages from the war program who will resent being placed on a parity basis with those in the Armed Forces, but Technocracy

takes the position that if it is good enough for the Armed Forces it is good enough for the rest of us!

It will not only be good enough, but for the average will be more than they now can have! In accord with the U. S. 1940 census the average income of 37,435,740 persons receiving wages or salaries (of \$5,000 or under) was \$800. Only one percent of the grand total of people receiving wages or salaries made more than \$5,000 per year. Contrasted with the low average income of all earners in the nation are the top salaries paid to executives and others as listed by the United States Treasury for the fiscal year ending in 1941:

Louis B. Mayer, Loew's Inc., \$704,425.60 salary and bonus.
Thomas J. Watson, International Business Machines Corp., \$100,000 salary and other compensations of \$446,294.26.
Eugene E. Grace, Bethlehem Steel Co., \$180,000 salary and \$298,144 bonus.
George W. Hill, American Tobacco Co., \$120,000 salary and \$336,415.36 bonus.
Francis A. Countway, Lever Bros. Co., \$30,000 salary and \$408,778.70 bonus.
Bing Crosby, \$452,314.81 from two motion picture firms.
William S. Paley, National Broadcasting System, \$204,319.
R. T. Vanderbilt, R. T. Vanderbilt Co., \$220,000.
A. A. Somerville, R. T. Vanderbilt Co., \$270,205.
C. W. Deyo, F. W. Woolworth Co., \$201,779.
W. S. Gifford, American Tel. and Tel., \$210,150.
James Cagney, actor, \$362,500.

These few are selected at random from hundreds in these high brackets. These, like all other people, would be sworn in to executive or other duty in accordance

with their present functioning and capacity and would be paid in accordance with their rank. Total Conscription would place the right man in the right job.

16 Will People be Able to Buy What They Need?

IN ADDITION to his or her allotment of food, clothing, and medical care every citizen will have currency to spend. This currency will not be spendable in the buying of raw commodities and manufactured goods in the channels of business, but will be used for certain extra consumer goods—just as the soldier spends his currency purchasing power.

The pay will be sufficient to provide for all of such requirements in view of the fact that there will be a moratorium on rent, taxes, mortgages, installments, and dues. For their extra consumer-goods-purchasing the people will use the same money we use today in coinage and bills of one dollar denomination. Checks, bank drafts, etc., will not be used.

17 Is the Average Person Opposed to Total Conscription?

OVER THE THREE YEARS that Technocracy has been advocating Total Conscription the record shows that the average person is in favor of any Constitutional and orderly rearrangement of our national operations if such an arrangement will win the war and if everybody else is in it too! In 1940 and 1941, and during 1942 when Total Conscription was presented in the U. S. in full-page newspaper advertisements from coast to coast, the favorable response from Mr. and Mrs. John Doe American was overwhelming.

Both U. S. and Canada are tired of compromise, tired of inefficiency, tired of bungling. The people of North America are ahead of the press and the Governments in their desire for action.

Some group interests attempted to run counter to this favorable reception. Through the press an attempt was made to bury the program under an avalanche

of sneers and accusations. Technocracy was misrepresented, sometimes as a fascist organization and sometimes as a communist organization. The officers of Technocracy were personally slandered and libelled. This pattern ran through hundreds of column-inches of newspaper space with a striking similarity. In all of these stories Technocracy was played up as a mysterious organization with a mysterious source of funds, and a dark, mysterious program. The nationally important story of Total Conscription was deliberately played down or not mentioned at all. After two months the campaign of villification suddenly and completely ceased. The press gave up. Total Conscription carried on. Amongst the thousands of letters received by Technocracy on the subject, less than 1/2 of one percent have been opposed to Total Conscription. America knows what it wants and North America is on the move!

18 Will People Have Their Freedom Restricted?

A TRULY NATIONAL Victory Program will bring new obligations to the people of America and to their Governments, with national service on the one hand and social responsibility on the other. War itself, and not Total Conscription, is already responsible for restricting much of our customary freedom of movement.

Americans and Canadians surrendered certain liberties. Both coastal areas of the Continent are now actually under martial law which may be exercised at any time by the War Department and the commanding officers. One of the first measures called into effect under martial law was the compulsory dim-out on each

coast. Another is the internment of Japanese nationals on the Pacific coast and their removal from that area, along with the internment of thousands of other aliens throughout the country. In Alaska and Hawaii complete martial law is enforced. Other restrictions are effected by the rationing of certain products. Americans and Canadians must surrender certain liberties for the duration of the war in order that we may retain our greater liberties in the future. Total Conscription will clarify the measures necessary to preserve the national safety and the national welfare. These are specified in the questions which follow.

19 Does Technocracy Advocate Prohibition?

ONE OF THE CLAUSES of Total Conscription requires that the federal Governments, as a measure of Continental safety and national welfare, shall close all public bars, and limit the sale of spirituous beverages, wines, and liquors to restaurants, hotel dining rooms, and licensed liquor stores.

This is not prohibition. The *Statistical Abstract of the United States* lists

53,284 drinking places other than those which sell food. In addition there are another 85,000 drinking places which sell food but in many of these the sale of food is a mere pretext. The bars must be closed to prevent excessive drunkenness, to prevent loose talk on production and military matters, to prevent fights and brawls between civilians and soldiers and sailors, and to preserve health standards.

20 Can Foreign Language Publications be Permitted in War Time?

TOTAL CONSCRIPTION provides that the Governments of U. S. and Canada, as a measure of Continental safety and welfare, shall abolish all foreign language periodical publications, foreign language

advertising, and foreign language radio programs for home consumption for the duration and six months thereafter.

There are in U. S. and Canada over 16,000,000 foreign-born residents plus

their millions of children. Many of them have become Americans or Canadians—in speech, in behavior, in loyalty. They have left their European ties behind them.

The rest of the foreign born with their children—and this group constitutes the majority of foreign born—are actually transplanted Europeans, merely living in America. They live in large national blocs in our cities and rural areas; they maintain their European identity; they keep their alien customs and their alien

loyalties. This is not a question of race, creed, or religion.

To retain their nationalistic identity these blocs support 160 radio stations in the United States which broadcast 1,500 hours a week in 26 foreign languages. They also maintain and publish 1,600 foreign language periodicals.

A similar situation exists in Canada. If United States and Canada are to be internally united, foreign affiliations and loyalties cannot be permitted.

21 What About Foreign Language Organizations?

THE GOVERNMENTS of the United States and Canada, as a measure of Continental safety and welfare under Total Conscription, shall abolish all foreign language and hyphenated clubs, organizations, associations, and fraternal societies regardless of whether they have been formed to promote political, commercial, cultural, educational, linguistic, artistic, or other relationships.

The foreign language and hyphenated foreign organizations represent all of the hodge-podge politics, nationalities, ethnic groups, dynasties, claims and

counter claims of European politics. Almost all of them are lobbyists here for support, financial and otherwise, for their particular brand of politics back home. Scores of these organizations representing enemy aliens have already been disbanded and abolished. Others, hiding behind the tolerance of which U. S. and Canada are proud, are dangerous to the safety of this Continent.

In the interests of national safety these organizations must be disbanded for the duration of the war and their members must become all-out North Americans.

PART IV: COMMAND

22 How Does Total Conscription Affect the Armed Forces?

TECHNOCRACY proposes that along with the Total Conscription program there shall be a unified command of the Armed Forces with four separate commands as follows (in the United States):

The United States Army shall be

directed under the unified control of a land command.

The United States Navy shall be directed under the unified control of a sea command.

The United States Airforce shall be

directed under the unified control of an air command.

The Fortifications of the Continental defense shall be directed under the unified control of a fortifications command.

The entire military command shall be

under a General Staff with the Constitutional Commander-in-Chief in supreme command.

Total Conscription proposes that in Canada there shall be a similar structure of the Armed Forces.

23 How Will Non-Military Functions be Commanded?

EACH BRANCH of industry such as steel production, each branch of transportation such as railroads, each branch of mining such as copper, each branch of communications such as telegraph systems, and every other unit of physical operation would be unified as *one sequence* and operated under its own functional command in each country.

All of these functional commands would be directed by a technological command of the whole which would unify the national operations of production, distribution, services, and supply. The technological command of the whole would be under the direction of the Commander-in-Chief in U. S. with a similar Canadian direction in Canada.

24 What Does Technocracy Mean by Continental Defense?

IN ORDER TO DEFEND any part of this Continent it is necessary to defend all parts of it. The United States, as the principle national entity of the North American Continent, must undertake the responsibility of leading the defense of the entire Continent. Defense requires an offensive strategy. Long before the United States acquired its new Continental bases in return for destroyers Technocracy advocated the acquisition of such

bases. Technocracy proposed the construction of 22 completely equipped Continental bases which may be seen on maps issued by the Organization. These 22 Continental bases, supplied from the Continental arsenals, are necessary for America to wage a Continental offensive. Unless North America wages war on the basis of a Continental offensive strategy, neither the United States nor Canada can be defended successfully.

25 Does Total Conscription Include Canada?

TOTAL CONSCRIPTION applies to United States and Canada. It is being urged in those two countries by their respective members of Technocracy. Technocracy is not proposing an internal program for the other countries of the Con-

tinents. It is most probable that when the United States adopts Total Conscription the other countries will find it necessary to follow our example. On the other hand it is possible that Canada will lead the way and show the United States how!

PART V: SOCIAL IMPLICATIONS

26 Does Total Conscription Mean a New Social System?

No. Total Conscription is a war emergency measure for the duration of the war and 6 months thereafter to be enacted by duly constituted government. Total Conscription is a designed direction of national operations for the purpose of waging total war.

This is not a social reform movement. It is not the social program of Technocracy, as a study of Technocracy's literature will reveal. Total Conscription was originated and designed by Technocracy and is being sponsored by this Organization as a contribution toward the maximum war effort. Total Conscription is Technocracy's only program until victory is achieved in the defeat of the fascist enemies of North America.

Total Conscription will be installed by authority of the Governments of United States and Canada and they will retain authority in administration of Total Conscription. Power is in the hands of the Commander-in-Chief in the U. S., and in the hands of the head of government in Canada. Both keep the same money, laws, and sovereignty as now, and the social structure will not be altered.

Technocracy Inc. presents this Victory Program, not as a program of social reform, but so that the governments of United States and Canada will receive the unqualified support of the Men, Machines, Materiel, and Money of the nation necessary for the successful conduct of the war.

27 Will Technocracy Be in Charge of Total Conscription?

TECHNOCRACY will not be in charge of the operation of Total Conscription. Technocracy has no assumption of power theory. This Organization never has and never will seek to obtain any sort of political power in the conduct of the affairs of this Continent.

Technocracy is a non-profit, non-political, non-sectarian membership Organization, incorporated under the laws of the State of New York. It is not a commercial organization, nor a political party; it has no financial subsidy or endowments and has no debts. Technocracy is supported entirely by the dues and donations of its own members. The membership activities of Technocracy are

performed voluntarily; no royalties, commissions, or bonuses are paid, and only a small full-time staff receives subsistence allowances. Technocracy has no affiliation with any other organization, group or association either in America or elsewhere. The membership of Technocracy is composed of U. S. citizens in United States and Canadian citizens in Canada—a composite of all the occupations, economic levels, races, and religions which make up these two countries.

Representing no special interest, no economic bloc, and no foreign group, Technocracy is able to take an impartial position reflecting the interest and security of America as a whole. Total

Conscription springs from the scientific analysis Technocracy has made of physical North America and is not colored by political or philosophical views. With this

28 What is Technocracy's Record?

THE DEFENSE and security of this Continent has always been an integral part of Technocracy's social analysis and design. Technocracy has always stood for more efficiency and more production. Technocracy was long aware of the potentialities of European and Asiatic fascist expansionism and as it became evident that the long anticipated struggle was developing Technocracy turned its attention more and more to the immediate problem of Continental security. Unless America wins the war and the peace this Continent will never achieve its great destiny.

Technocracy has never permitted anyone but citizens to be members.

In home defense activities, Technocracy has participated to the full. Our Section Headquarters have been used for Selective Service registrations, for first aid classes, and air raid warden work. Technocracy's mobile sound units are used by police and fire departments.

Technocracy was the first organization in America to protest against the use of the fascist-type of extended arm salute.

In Canada, Technocracy proposed a greater war effort through Total Conscription on June 2, 1940 at Yorkton, Sask.

Technocracy demanded conscription prior to the passage of the Selective Service Act in the United States.

Technocracy proposed the acquisition of Atlantic bases long before they were acquired from Britain for destroyers.

Technocracy proposed aid of \$15 bil-

lion to Britain before the passage of the Lend-Lease Act.

Technocracy is the logical sponsor of this impartial, all embracing Victory Program of Total Conscription.

Technocracy has protested for years against the shipment of metals and oil to Germany, Italy, Spain, Japan and other countries.

In August 1938, Technocracy presented specifications for the Army, Navy, and Airforce to repel any attempted attack from Atlantic or Pacific, and charged that the military budget of the United States was inadequate.

In September 1939, Technocracy demanded the development of a Continental strategy and the planned generalship of all Continental operations for the security of America.

In July 1940 Technocracy demanded Total Conscription by the Government of the United States of Men, Machines, Materiel, and Money with National Service from All and Profits to None.

On December 7, 1941, Howard Scott, Director-in-Chief of Technocracy, sent a telegram to President Roosevelt in the name of the Organization placing the entire personnel and equipment of Technocracy Inc. in United States at the disposal of the Commander-in-Chief and pledging the unqualified support of Technocracy to the war effort.

In this telegram Technocracy urged the Commander-in-Chief to ask for a declaration of war against all of the thirteen national signatories to the axis pact of fascism.

29 Is Total Conscription Similar to Fascism?

DO WE IN AMERICA propose to fight fascism abroad while we encourage it at home? Fascism has long permeated this country and this Continent, and the Total Conscription program of Technocracy is the only social dynamic which can successfully oppose it. *North America must liquidate its pro-fascists at home before it can defeat its fascist enemies abroad.* Total Conscription is the structural opposite of fascism.

Fascism conscripts men and women alone to do its bidding; fascism does not conscript wealth, economic privilege, and profits—it extends them and enhances them; fascism is authoritarian—the command is the will and desire of the leader.

Total Conscription mobilizes not only men and women, but wealth and economic power; Total Conscription submerges special privilege to make it one for all and all for one; Total Conscription will express the historic democracy of Canada and United States by enrollment of the people and the national resources under designed direction of trained skill.

The moment that any fascist country installs Total Conscription—of Machines, Materiel, and Money, besides its Men—

it will destroy its own fascist ideology and operations, for fascism is the consolidation of a business oligarchy, an ecclesiastical oligarchy, and a political oligarchy to preserve the status quo. No fascist nation dares to place all its citizens on the same basis.

The difference between fascism and America's way of life is not merely a difference in ideology. It is a basic difference in the method of social operations. In all fascist countries, including Germany, physical wealth is produced chiefly by human toil and hand tools, while in United States and Canada physical wealth is produced chiefly by technological processes using extraneous energy.

Total Conscription is North American; it is based on North America's technological methods of production. The great array of America's technology and its enormous productiveness—this enormous magnitude—not only make a designed direction possible, they *demand* such a designed direction. We cannot operate the complexity of our technological society either by the haphazard methods of private enterprise or by the dictates of a fascist feuhrer.

30 Is Total Conscription Similar to Communism?

THE COMMUNISTS of America themselves have provided the answer to this question. Technocracy is indebted to the communists of America for having attacked the Total Conscription program with unexampled viciousness. In page-one articles in their newspapers they have denounced Total Conscription and all its

works. They want no part of it. Total Conscription has no points of similarity to the communist party line in America. Technocracy thanks them.

This denunciation of Total Conscription by the communists was particularly pleasing to Technocracy for it immediately followed a campaign of attack and

abuse launched by the so-called 'capitalistic fascist press' of America. As Technocracy had predicted, big business and the communists would eventually roll in the mud of the last ditch together!

Communism in America is one thing, and the role of Russia in this war is another. Technocracy is unalterably opposed to the application of Marxian political philosophy to America's problems, but Technocracy takes second place to no one in its recognition of the vital functions played by Russia as an ally and the main opponent of fascism. Technocracy bows in complete admiration to the magnificent, heroic, and almost solitary

struggle waged by the Soviet Union against fascist Europe. Technocracy has advocated full aid and military cooperation to Russia and to facilitate this has urged a complete economic and military alliance between the United States and the Soviet Union. If Russia goes down to defeat, the United States and Canada will have lost their most powerful ally in Europe and in Asia.

Russia's existence is a matter of hard necessity to the security of America. To recognize this we do not have to embrace the philosophy of communism nor do we have to insist upon the spiritual absolutism of 190,000,000 Russians.

31 What Does Total Conscription Mean to Labor?

LABOR in United States and Canada is losing ground. The anti-strike Smith-Conally bill, labor-restricting state laws, and Orders-in-Council in Canada have rolled up an impressive total of defeats for Labor. But that is not all. Organized Labor faces a threat to its existence. If the proposed Austin-Wadsworth bill and parallel action in Canada is passed *labor will be conscripted*.

Conscription of labor in United States or Canada would be fascism. By Government direction manpower would be compelled to work for the profits of private enterprise at frozen wages and frozen to the job. At one fell swoop Labor would become chattel slavery. All its gains would be eliminated. Technocracy is opposed to the conscription of labor alone in United States or Canada.

Technocracy recognizes that the manpower of the Continent must be mobilized, but not to work for the profits of business enterprise while business re-

mains free to profit therefrom.

Labor's only solution to its weakening position and to the draft of manpower is to demand likewise the conscription of Machines, Materiel, and Money! This would be equal national service from all. Not fascism! It would mean profits to none—not just to a few! It would mean benefits for all with Labor taking its share of responsibility in the national operations.

Technocracy is foremost in this fight against the fascist conscription of Labor to work for private enterprise. In both Canada and United States scores of labor unions have decided, for their own sake and for the national interest, to fight against the conscription of labor by supporting Technocracy's program of Total Conscription! These union locals have passed resolutions in favor of Total Conscription and have urged such action upon their legislative representatives in Ottawa and Washington. A list of such

locals will be supplied to any union requesting it. Technocracy urges all

organized Labor to demand Total Conscription!

32 How Will U. S. and Canada Be Coordinated?

TECHNOCRACY proposes that the Governments of United States and Canada peg the Canadian dollar to the U. S. dollar, and place the Canadian monetary structure and exchange rate on a parity basis with the U. S. rate.

Technocracy proposes that prices of products exchanged be pegged at parity and that the Governments establish an

equal standard of living in both countries on the same cost basis.

Technocracy proposes that U. S. and Canada abolish tariff barriers at their common boundary.

Technocracy proposes that the productive effort of both countries be interlocked as one unified operation.

33 Can We Operate Without Debt?

NATIONS CAN operate without debt creation. Total Conscription would freeze national debt and prevent further debt creation as long as Total Conscription remained in operation. The people of this Continent will one day learn that they could have fought this war without piling up the greatest debt in history, and they will learn that they can reconstruct this Continent in peace without creating debt!

As long as we continue to wage war under the merchandising practices of finance and business we will burden ourselves with great debt. When we decide

to 'freeze' our financial operations for the duration we will cease piling up debt; and we will then operate the social mechanisms of Canada and U. S. with greater efficiency.

When U. S. entered the war its debt was \$45 billion. By the end of 1943 it will be \$137 billion. Canada's will go from \$3.1 to \$6.3 billion. As the war goes on and as we enter the postwar, this will increase. Technocracy asks: Shall we have debt and chaos or a designed operation without debt?

34 Has Technocracy a Postwar Plan?

IT HAS NOT been necessary for Technocracy to promote a special 'postwar plan,' like the hundreds of plans from bureaus, agencies, and business concerns.

Technocracy is a plan or design of operation for the North American Continent—pre-war, during the war, and postwar. War has not made it necessary for Technocracy to change its proposed design of social operations but has acceler-

ated the conditions which will bring that design into operation.

Postwar planning in its popular use is the 'planning' of business to get more business, severally and collectively—to preserve the status quo.

During the war Technocracy is devoting its activities to the Victory Program of Total Conscription and invites the cooperation of all patriotic citizens.

***NORTH AMERICA must
liquidate its pro-fascists at
home . . .***

***before it can defeat its
fascist enemies abroad!***

What Can You Do?

TECHNOCRACY'S only program is the Victory Program of Total Conscription. Technocracy has no other function or objective except the defeat of America's fascist enemies at home and abroad.

Technocracy suggests that all other American and Canadian organizations do likewise. We can have no other interest, no other program except winning the war and the peace for North America.

You do not have to become a Technocrat or endorse Technocracy to advocate Total Conscription. Your organization can endorse and promote Total Conscription without affiliating with or supporting Technocracy.

[Section Stamp]